

STRAWBERRY RECREATION DISTRICT  
118 East Strawberry Drive / Mill Valley / California 94941-2594  
Tel # (415) 383-6494 / Fax # (415) 383-6635

**SRD Board Special Meeting Notice and Agenda  
Tuesday, June 2, 2020**

**7:00 p.m. Open Session**

**DUE TO COVID-19, THIS MEETING WILL BE CONDUCTED AS A TELECONFERENCE PURSUANT TO THE PROVISIONS OF THE GOVERNOR'S EXECUTIVE ORDERS N-25-20 AND N-29-20, WHICH SUSPEND CERTAIN REQUIREMENTS OF THE RALPH M. BROWN ACT. MEMBERS OF THE PUBLIC MAY NOT ATTEND THIS MEETING IN PERSON.**

Directors, staff and the public may participate remotely via the Zoom app with the following:  
Meeting ID: 821 3865 7458, Password: 364296

Or by direct dialing this number 669 900 9128 and entering the above meeting ID and password.

You may also view video during the meeting via live stream:

<https://us02web.zoom.us/j/89699059553?pwd=YnEydkZZRzBaNUdFRjdoSHJjWWR1QT09>

**Public Comment:** Public comment may be made by using the above instruction during the meeting.

Public comment also may be submitted in advance of the meeting via email to [GM@strawberryrec.org](mailto:GM@strawberryrec.org). Please indicate in your email the agenda item to which your comment applies. Comments submitted before the meeting will be provided to the Directors before or during the meeting. Please submit public comments as soon as possible so that they can be provided to the Directors before, and, as feasible, during the meeting. Comments that require a response may be deferred for staff reply. To request an Agenda Packet prior to the meeting, email [GM@strawberryrec.org](mailto:GM@strawberryrec.org) or call (415) 383-6494.

**Accessibility for Individuals with Disabilities**

Upon request, District will provide for written agenda materials in appropriate alternative formats, or disability-related modification or accommodation, including auxiliary aids or services and sign language interpreters, to enable individuals with disabilities to participate in and provide comments at/related to public meetings. Please submit a request, including your name, phone number and/or email address, and a description of the modification, accommodation, auxiliary aid, service or alternative format requested. Requests will be granted whenever possible and resolved in favor of accessibility.

1. Call to Order and Roll Call
2. Open Time for Public Expression - Non-Agenda Items (limit: three mins per person).  
While members of the public are welcome to address the Board, under the Brown Act, Board members may not deliberate or take action on items not on the agenda, and generally may only listen.
3. **OPEN SESSION AGENDA** – Members of the public may comment on any agenda item (limit: three mins per person).
  - A. New Business Items
  - B. Approval of the Minutes of May 28, 2020
  - C. General Manager's Report
    - a. Fiscal Reports: Approval & Confirmation of Expenditures, Disbursements, Payroll, and Warrants; Review Weekly Deposit Reports; Transfer of Funds
    - b. Financial and Operations Summary
    - c. Discussion of COVID-19 updates and impact to SRD
    - d. Draft Proposed Budget
  - D. Discussion/Action: GM to recommend extension of furlough until August 1, 2020.  
Recommended Action: Adopt.
4. Adjournment.
5. Next Regular Session Board Meeting is June 30, 2020 at 6:30 p.m.



American Sign Language interpreters may be requested by calling (415)-927-5071(TDD) or (415)-383-6494(voice) at least 72 hours in advance. Copies of documents are available in accessible formats upon request

# Strawberry Recreation District Special Board Meeting Minutes

May 28, 2020

DUE TO COVID-19, THIS MEETING WAS CONDUCTED AS A TELECONFERENCE PURSUANT TO THE PROVISIONS OF THE GOVERNOR'S EXECUTIVE ORDERS N-25-20 AND N-29-20, WHICH SUSPEND CERTAIN REQUIREMENTS OF THE RALPH M. BROWN ACT. MEMBERS OF THE PUBLIC DID NOT ATTEND THIS MEETING IN PERSON BUT WERE ABLE TO AND DID ATTEND VIA TELECONFERENCE (ZOOM Meeting).

Attendees:

- A) Strawberry Recreation District Board Members
  - a. Chair - Pam Bohner, Jeff Francis, Marc Lieberman, Cale Nichols, Peter Teese
- B) County Counsel
  - a. Renee Brewer
- C) SRD Staff
  - a. Nancy Shapiro (General Manager)
- D) Public
  - a. SRD furloughed Staff – Brittney Boyd, Jacqueline Woodall
  - b. Emily Lavin - The Ark Newspaper

Closed session open: 6:00 PM

Closed session closed: 7:00 PM

Public meeting called to order: 7:09 PM

- 1) Report out of closed session:
  - a. Nothing to report.
  - b. Nothing to report.
  - c. Nothing to report.

- 2) Public Expression
  - a. None.

OPEN SESSION

- 1) New Business
  - a. None.
- 2) Approval of Minutes of May 19, 2020
  - a. (PB / PT) - all in favor
- 3) Approval of Transfer of Funds & Warrants
  - a. (PB / ML) - all in favor
- 4) General Manager's Report
  - a. No change from prior meeting. GM stated there will likely be a \$300K loss of operating income due to the Coronavirus related lockdown. Presented 2 scenarios for the coming months.
  - b. Large sewer charge being investigated.
  - c. Update on COVID-19 actions, camps.
- 5) William Higgins – request to waive rental fees on tennis shack.
  - a. Tabled to next meeting – more information requested.
- 6) Action to increase camper cost to offset additional cleaning (due to Coronavirus)
  - a. Request for additional \$25 per camper
  - b. (PB / PT) – all in favor

Next regular meeting: June 9, 2020 at 7:00PM

Adjourned at 7:52 PM

**GM Update - June 2, 2020**

Financials

**FY 2019/2020**

Budget operating revenue = \$1,216,612

Projected operating revenue = \$650,000

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46% less than projected

Budget operating expense = \$1,833,228

Projected operating expense = \$1,600,000

13% less than projected

**Projected total net income -\$300,000**

**Budget FY 20/21**

Budget operating revenue \$698,150

Budget operating expenses \$1,524,475

**Budgeted total net income -\$280,471**

Too many unknowns to project higher revenue, including

- Another spike in cases, another shut down
- Stable groups for youth – may not allow for Play Club
- Unknown when group gatherings can resume – impact on facility rentals
- Aquatics – will access remain restricted acting as a deterrent for future sales

Expense considerations

- Most SRD facilities expenses are fixed
- Staffing needs unknown and based on program operations and revenue

			FY 20/21							
			TOTAL	Avg/Month	FY 19/20	Avg/Month	FY 18/19	Avg/Month	FY 17/18	Avg/Month
Ordinary Income/Expense					As of May 2020					
Income										
Youth Recreation Revenue										
Youth Contract Classes			42,500.00	4,250	63,735	5,311	129,207	10,767	45,448	3,787
Youth Daycamp			175,000.00	17,500	63,582	5,299	286,062	23,839	340,221	28,352
Total Youth Recreation Revenue			217,500.00	21,750	127,317	10,610	415,269	34,606	385,669	32,139
Special Events			0.00	0						
Spring Fair			500.00	50	18	2	425	35		
Strawberry Festival			2,000.00	200						
Halloween Fair			1,500.00	150						
Winter Festival			3,000.00	300						
Special Events Income			0.00	0	723	60	2,855	238	6,486	541
Total Special Events			7,000.00	700	741	62	3,280	273	6,486	541
Adult Contract Classes			0.00	0						
Pickleball			5,600.00	560	2,742	229				
Adult Contract Classes - Other			10,400.00	1,040	17,022	1,419	14,925	1,244	14,992	1,249
Total Adult Contract Classes			16,000.00	1,600	19,764	1,647	14,925	1,244	14,992	1,249
Aquatics/Pool Revenue			0.00	0						
Pool Drop-In			2,450.00	245	760	63				
Pool Pass S/S			128,500.00	12,850	145,807	12,151	164,176	13,681	281,568	23,464
Pool Pass F/W			22,500.00	2,250	47,277	3,940	17,362	1,447	20,851	1,738
Pool Guest Fees			2,150.00	215	6,933	578	5,012	418	5,503	459
Pool Classes			92,000.00	9,200	73,349	6,112	161,479	13,457	191,843	15,987
Pool Swim Team Fees			22,500.00	2,250	17,082	1,424	14,653	1,221	20,788	1,732
Pool Miscellaneous			4,200.00	420	7,570	631	9,751	813	7,887	657
Total Aquatics/Pool Revenue			274,300.00	27,430	298,778	24,898	372,433	31,036	528,440	44,037
Tennis Revenue			0.00	0						
Tennis Class-Pickleball			0.00	0	40	3				
Tennis Keys			17,350.00	1,735	8,229	686	16,019	1,335	17,487	1,457
Tennis Guests			0.00	0	77	6	296	25	150	13
Tennis Rental			19,700.00	1,970	29,300	2,442	26,635	2,220	32,856	2,738
Total Tennis Revenue			37,050.00	3,705	37,646	3,137	42,950	3,579	50,493	4,208
Facilities Revenue			0.00	0						
Facilities Refunds - CV19			0.00	0						
Facilities Rental			68,500.00	6,850	73,961	6,163	96,860	8,072	69,264	5,772
Facilities Field Rental			63,500.00	6,350	49,368	4,114	80,089	6,674	82,516	6,876
Facilities Property Rentals			750.00	75	1,377	115	1,836	153	1,683	140
Facilities Grants			0.00	0			5,000	417	5,000	417
Total Facilities Revenue			132,750.00	13,275	124,706	10,392	183,785	15,315	158,463	13,205
Administration Revenue			0.00	0						
Snack Shack			10,250.00	1,025	797	66				
Admin Miscellaneous			0.00	0	1,125	94	37,590	3,133		
Admin Advertising			2,500.00	250	(1,597)	(133)	1,425	119	2,440	203
Admin Donations			0.00	0			1,566	131		
Restricted			800.00	80	800	67				
Total Admin Donations			800.00	80	800	67				
Total Administration Revenue			13,550.00	1,355	1,125.00	94	40,581	3,382	2,440	203
Other Funds Revenue			0.00	0						
Measure A Income			70,334.00	7,033	93,584	7,799	92,818	7,735	87,070	7,256
Other Property Tax			386,700.00	38,670	422,282	35,190	418,621	34,885	398,701	33,225
Other Interest Income			30,000.00	3,000	31,301	2,608	30,846	2,571	15,426	1,286
Other Grants			0.00	0			10,000	833		
Other Licenses and Permits			147,000.00	14,700	161,338	13,445	147,869	12,322	140,747	11,729
Other Education Revenue			140,000.00	14,000	180,179	15,015	168,673	14,056	164,873	13,739
Total Other Funds Revenue			774,034.00	77,403	888,684	74,057	868,827	72,402	806,817	67,235
Zone IV Revenue			0.00	0						
Zone IV Measure B Special TAX			287,400.00	28,740	84,324	7,027	145,993	12,166	129,978	10,832
Zone IV Income-04			0.00	0	11,191	933	228,752	19,063	49	4
Zone IV Income-2014			0.00	0	7	1	7,018	585	216,145	18,012
Total Zone IV Revenue			287,400.00	28,740	95,522	7,960	381,763	31,814	346,172	28,848
Zone V Income			0.00	0						
Zone V Income			0.00	0	7,147	596	7,212	601	7,007	584
Total Zone V Income			7,165.00	717	7,147	596	7,212	601	7,007	584
Total Income			1,766,749.00	176,675	1,601,430	133,453	2,331,025	194,252	2,306,979	192,248
Expense			0.00	0						
Employer Taxes			0.00	0	(1,875)	(156)				
Youth Recreation Expenses			0.00	0						
Youth Contract Class Wages			0.00	0	859	72				
Youth Full Time Salary			167,513.50	16,751	97,375	8,115	38,504	3,209	33,386	2,782
Youth Play Club Wages			26,500.00	2,650						
Youth Daycamp Wages			59,000.00	5,900	61,613	5,134	80,756	6,730	88,310	7,359
Youth Medical			6,914.16	691	10,698	892	4,639	387	6,076	506
Youth Dental			577.44	58	684	57	529	44	606	51
Youth PERS			12,125.84	1,213	7,665	639	2,634	220	2,228	186
Youth Employer Taxes			20,241.08	2,024	13,836	1,153	9,368	781	10,850	904
Youth Workman's Comp			6,016.00	602	6,633	553	3,585	299	3,537	295
Youth Contract Services/Contrac			29,750.00	2,975	13,791	1,149	33,253	2,771	17,463	1,455
Youth Contract Service/Daycamp			4,390.00	439	2,296	191	7,952	663	7,605	634
Youth Adv/Promo			0.00	0	5,943	495	7,826	652	13,977	1,165
Youth Rec Supplies/Contract Cla			2,000.00	200	349	29	2,806	234	3,505	292
Youth Rec Supplies/Daycamp			12,800.00	1,280	1,041	87	23,691	1,974	16,328	1,361
Total Youth Recreation Expenses			347,828.02	34,783	220,908	18,409	215,543	17,962	203,871	16,989

Special Events Expenses	0.00	0	-	-	-	-	-	-	-
Game Night	0.00	0	890	74	-	-	-	-	-
Employer Taxes	1,238.40	124	131	11	-	-	-	-	-
Wages	3,500.00	350	819	68	-	-	-	-	-
Pickleball	4,480.00	448	90	8	-	-	-	-	-
Special Expense/Camp Night	0.00	0	-	-	-	-	-	-	-
Special Expense/Spring Faire	500.00	50	-	-	-	-	1,081	90	-
Special Expense/Halloween Faire	1,500.00	150	2,029	169	-	-	-	-	-
Special Events/Strawberry Fest.	2,500.00	250	1,778	148	-	-	-	-	-
Special Events/WinterFest	3,000.00	300	-	-	-	-	-	-	-
Special Events/Other Events	0.00	0	377	31	-	-	-	-	-
Special Events Expenses - Other	0.00	0	338	28	8,263	689	-	-	1,998
<b>Total Special Events Expenses</b>	<b>16,718.40</b>	<b>1,672</b>	<b>6,452</b>	<b>538</b>	<b>8,263</b>	<b>689</b>	<b>23,978</b>	<b>25,059</b>	<b>2,088</b>
Adult Recreation Expenses	0.00	0	-	-	-	-	-	-	-
Adult Contract Services	6,000.00	600	9,136	761	7,193	599	-	8,079	673
Adult Rec Supplies	1,000.00	100	4,914	410	48	4	-	-	-
<b>Total Adult Recreation Expenses</b>	<b>7,000.00</b>	<b>700</b>	<b>14,050</b>	<b>1,171</b>	<b>7,241</b>	<b>603</b>	<b>8,079</b>	<b>8,079</b>	<b>673</b>
Aquatics/Pool Expense	0.00	0	-	-	-	-	-	-	-
Pool Full time Salary	145,451.50	14,545	142,251	11,854	221,648	18,471	124,308	10,359	-
Pool Lifeguard Wages	59,500.00	5,950	40,353	3,363	57,661	4,805	77,675	6,473	-
Pool Instructor Wages	20,300.00	2,030	21,535	1,795	29,051	2,421	53,939	4,495	-
Pool Full Time Medical	16,800.00	1,680	24,472	2,039	23,973	1,998	20,155	1,680	-
Pool Full Time Dental	1,200.00	120	1,172	98	1,059	88	1,211	101	-
Pool Full Time PERS	11,093.15	1,109	10,853	904	13,207	1,101	4,578	382	-
Pool Part Time PERS	0.00	0	180	15	2,249	187	4,496	375	-
Pool Employer Taxes	18,362.54	1,836	19,953	1,663	27,120	2,260	23,942	1,995	-
Pool Workman's Comp	8,656.00	866	9,326	777	6,341	528	9,184	765	-
Pool Contract Services	1,175.00	118	1,126	94	2,702	225	5,304	442	-
Pool Business Insurance	25,000.00	2,500	17,250	1,438	10,781	898	8,274	690	-
Pool Chemicals	16,400.00	1,640	16,048	1,337	18,328	1,527	23,177	1,931	-
Pool Licenses/Fees	0.00	0	-	-	-	-	2,109	176	-
Pool Maint Supplies	1,750.00	175	2,086	174	4,489	374	2,238	187	-
Pool Professional Development	2,450.00	245	1,203	100	2,443	204	-	-	-
Pool Rec supplies	1,000.00	100	5,938	495	3,492	291	23,937	1,995	-
Pool Emergency Prep Sup	0.00	0	-	-	-	-	3,828	319	-
Pool Repairs & Maintenance	37,500.00	3,750	65,554	5,463	78,726	6,561	56,543	4,712	-
Pool Utilities	65,000.00	6,500	66,917	5,576	78,537	6,545	75,173	6,264	-
Pool Refunds	0.00	0	203	17	1,069	89	305	25	-
<b>Total Aquatics/Pool Expense</b>	<b>431,638.19</b>	<b>43,164</b>	<b>446,420</b>	<b>37,202</b>	<b>582,876</b>	<b>48,573</b>	<b>520,376</b>	<b>43,365</b>	<b>-</b>
Tennis expenses	0.00	0	-	-	-	-	-	-	-
Tennis Supplies	500.00	50	53	4	90	8	4,360	363	-
Tennis Keys Expense	1,500.00	150	1,405	117	1,691	141	1,341	112	-
<b>Total Tennis expenses</b>	<b>2,000.00</b>	<b>200</b>	<b>1,458</b>	<b>122</b>	<b>1,781</b>	<b>148</b>	<b>5,701</b>	<b>475</b>	<b>-</b>
Facilities Expenses	0.00	0	-	-	-	-	-	-	-
Facilities Full Time Salaries	148,745.00	14,875	139,136	11,595	130,559	10,880	108,556	9,046	-
Facilities Assistant Wages	0.00	0	-	-	-	-	11,237	936	-
Facilities Full Time Medical	9,220.68	922	9,219	768	13,914	1,160	12,589	1,049	-
Facilities Full Time Dental	878.94	88	878	73	794	66	819	68	-
Facilities Full Time PERS	9,296.56	930	9,809	817	8,847	737	7,092	591	-
Facilities Employer Taxes	12,395.42	1,240	12,358	1,030	9,965	830	9,140	762	-
Facilities Workman's Comp	4,148.00	415	4,421	368	3,339	278	5,035	420	-
Facilities Contract Service	45,600.00	4,560	23,336	1,945	39,019	3,252	45,906	3,826	-
Facilities Auto	960.00	96	306	26	38	3	-	-	-
Facilities Maint Supplies	0.00	0	-	-	-	-	-	-	-
Tools	2,400.00	240	1,183	99	632	53	-	-	-
Supplies	7,200.00	720	14,049	1,171	9,149	762	1,008	84	-
Facilities Maint Supplies - Other	1,000.00	100	3,449	287	2,973	248	23,318	1,943	-
<b>Total Facilities Maint Supplies</b>	<b>10,600.00</b>	<b>1,060</b>	<b>18,681</b>	<b>1,557</b>	<b>12,754</b>	<b>1,063</b>	<b>24,326</b>	<b>2,027</b>	<b>-</b>
Facilities Repairs & Maintenananc	42,000.00	4,200	50,894	4,241	80,486	6,707	39,535	3,295	-
Facilities Field Repairs & Maint	24,000.00	2,400	24,454	2,038	15,172	1,264	7,368	614	-
Facilities Parks Repairs/Mainte	2,538.26	254	2,828	236	10,173	848	12,390	1,033	-
Facilities Utilities	21,800.00	2,180	15,438	1,287	23,635	1,970	22,235	1,853	-
Facilities Field Utilities	7,900.00	790	7,318	610	4,189	349	3,481	290	-
Facilities Parks Utilities	600.00	60	610	51	905	75	871	73	-
<b>Total Facilities Expenses</b>	<b>340,682.86</b>	<b>34,068</b>	<b>319,686</b>	<b>26,641</b>	<b>353,789</b>	<b>29,482</b>	<b>310,580</b>	<b>25,882</b>	<b>-</b>
Administration Expenses	0.00	0	-	-	-	-	-	-	-
Snack Shack Supplies	5,125.00	513	1,588	132	-	-	-	-	-
Admin Full Time Salaries	175,898.00	17,570	119,724	9,977	192,021	16,002	151,838	12,653	-
Admin Part Time Wages	0.00	0	8,262	689	147	12	-	-	-
Admin Medical	0.00	0	6,668	556	14,050	1,171	13,862	1,155	-
Admin Dental	42.00	4	590	49	794	66	906	76	-
Admin PERS	0.00	0	-	-	-	-	14,427	1,202	-
Admin Pension Expense	11,583.00	1,158	11,583	965	7,443	620	-	-	-
Admin PERS - Other	10,981.13	1,098	7,341	612	12,799	1,067	-	-	-
<b>Total Admin PERS</b>	<b>19,818.84</b>	<b>1,982</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Admin Employer Taxes	14,787.92	1,479	11,887	991	16,597	1,383	11,287	941	-
Admin Workman's Comp	5,184.00	518	5,604	467	3,618	302	5,386	449	-
Admin Employee Relations	950.00	95	1,136	95	2,208	184	1,056	88	-
Admin Brochure/Marketing	22,531.76	2,253	11,830	986	9,377	781	14,233	1,186	-
Admin Web Site	750.00	75	694	58	9,795	816	30,608	2,551	-
Admin Other Adv/Promo	8,100.00	810	7,205	600	2,134	178	5,178	432	-
Admin Acct/Audit/bookkeeping	24,000.00	2,400	22,240	1,853	23,479	1,957	31,925	2,660	-
Admin Auto	0.00	0	118	10	120	10	-	-	-
Admin Bank Fees	0.00	0	-	-	-	-	26,515	2,210	-



	RecDesk Fees	12,000.00	1,200	10,306	859	24,153	2,013	-	-
	Admin Bank Fees - Other	600.00	60	608	51	584	49	-	-
	Total Admin Bank Fees	12,600.00	1,260	-	-	-	-	-	-
	Admin Business Insurance	25,000.00	2,500	17,250	1,438	10,782	899	8,274	690
	Admin Directors Fees	9,300.00	930	7,825	652	11,375	948	3,900	325
	Admin Fingerprinting	240.00	24	256	21	760	63	1,069	89
	Admin Legal Fees	0.00	0	-	-	-	-	-	-
	Lawsuit	0.00	0	23	2	-	-	-	-
	Admin Legal Fees - Other	42,000.00	4,200	55,807	4,651	38,784	3,232	-	-
	Total Admin Legal Fees	31,500.00	3,150	-	-	-	-	15,125	1,260
	Admin Licenses/Fees	975.00	98	1,825	152	1,825	152	1,714	143
	Admin Office Supplies	4,200.00	420	4,139	345	3,037	253	3,955	330
	Admin Postage/Frieght	5,168.76	517	1,757	146	5,542	462	13,935	1,161
	Admin Print/copy	450.00	45	900	75	2,131	178	1,423	119
	Admin Professional Development	1,900.00	190	3,126	261	-	-	225	19
	Admin Public Relations	350.00	35	307	26	500	42	2,510	209
	Admin Subs/Dues	775.00	78	703	59	967	81	700	58
	Admin Telephone	8,700.00	870	7,428	619	5,885	490	6,572	548
	Admin Contract Services/Consult	0.00	0	82,958	6,913	25,127	2,094	4,460	372
	Total Administration Expenses	378,608.28	37,861	411,688	34,307	426,034	35,503	371,083	30,924
	Other Funds Expense	0.00	0	-	-	-	-	-	-
	Measure A Expense	118,500.00	11,850	45,117	3,760	17,045	1,420	238,417	19,868
	Replacement Reserves	10,000.00	1,000	16,340	1,362	36,195	3,016	9,230	769
	Capital Improvement Projects	0.00	0	-	-	-	-	276,058	23,005
	CIP	100,100.00	10,010	117,100	9,758	203,287	16,941	-	-
	Total Capital Improvement Projects	100,100.00	10,010	-	-	-	-	-	-
	Total Other Funds Expense	228,600.00	22,860	178,557	14,880	256,527	21,377	523,705	43,642
	Payroll Expenses	0.00	0	0	0	(0)	(0)	-	-
	Zone IV Expenses	0.00	0	-	-	-	-	-	-
	Zone IV 04 Bond - sold '14	150.00	15	150	13	-	-	61,012	5,084
	Zone IV 04	8,000.00	800	215,128	17,927	218,848	18,237	216,874	18,073
	Total Zone IV Expenses	8,150.00	815	215,278	17,940	218,848	18,237	277,886	23,157
	Zone V Expense	0.00	0	-	-	-	-	-	-
	Zone V Contract Service	6,744.00	674	6,663	555	6,468	539	5,965	497
	Total Zone V Expense	6,744.00	674	6,663	555	6,468	539	5,965	497
	Total Expense	1,767,969.75	176,797	1,821,160	151,763	2,077,370	173,114	2,252,305	187,692
	Net Ordinary Income	-1,220.75	-122	(219,730)	(18,311)	253,655	21,138	54,674	4,556
	Net Income	-1,220.75	-122	(219,722)	(18,310)	253,655	21,138	54,674	4,556
	Operating Revenue	698,150.00	69,815	610,077	50,840	1,073,223	89,435	1,146,983	95,582
	Operating Expense	1,524,475.75	152,448	1,420,657	118,388	1,595,527	132,961	1,444,749	120,396
	Net Operating Income	-826,325.75	-82,633	(810,580)	(67,548)	(522,304)	(43,525)	(297,766)	(24,814)
	Zone IV Revenue	287,400.00	28,740	95,523	7,960	381,763	31,814	346,172	28,848
	Zone IV Expenses	8,150.00	815	215,278	17,940	218,848	18,237	277,886	23,157
	Total Zone IV	279,250.00	27,925	(119,755)	(9,980)	162,915	13,576	68,286	5,691
	Total Net - W/O Zone IV	(280,471)	-28,047	(99,967)	(8,331)	90,740	7,562	(13,612)	(1,134)
		0.00	0	-	-	-	-	-	-
	Full Time Salaries	640,908.00	64,091	498,486	41,541	582,732	48,561	418,088	34,841
	Full Time Benefits	173,045.16	17,305	134,591	11,216	157,338	13,111	112,884	9,407
	Total FTE Wages/Bene	813,953.16	81,395	633,077.22	52,756	740,070	61,672	530,972	44,248
	Youth	0.00	0	-	-	-	-	-	-
	Youth Revenue	217,500.00	21,750	127,317.00	10,610	415,269.00	34,606	385,669.00	32,139
	Youth Expense	347,828.02	34,783	220,908.00	18,409	215,543.00	17,962	203,871.00	16,989
	Youth Net Income	-130,328.02	-13,033	(93,591.00)	(7,799)	199,726.00	16,644	181,798.00	15,150
	Special Events	0.00	0	-	-	-	-	-	-
	Special Event Revenue	7,000.00	700	741.00	62	3,280.00	273	6,486.00	541
	Special Event Expense	16,718.40	1,672	6,452.00	538	8,263.00	689	25,059.00	2,088
	Sp. Event Net Income	-9,718.40	-972	(5,711.00)	(476)	(4,983.00)	(415)	(18,573.00)	(1,548)
	Adult Contract Classes	0.00	0	-	-	-	-	-	-
	Adult Class Revenue	16,000.00	1,600	19,764.00	1,647	14,925.00	1,244	14,992.00	1,249
	Adult Class Expense	7,000.00	700	14,050.00	1,171	7,241.00	603	8,079.00	673
	Adult Class Net Income	9,000.00	900	5,714.00	476	7,684.00	640	6,913.00	576
	Aquatics	0.00	0	-	-	-	-	-	-
	Aquatics Revenue	274,300.00	27,430	298,778.00	24,898	372,433.00	31,036	528,440.00	44,037
	Aquatics Expense	431,638.19	43,164	446,420.00	37,202	582,876.00	48,573	520,376.00	43,365
	Aquatics Net Income	-157,338.19	-15,734	(147,642.00)	(12,304)	(210,443.00)	(17,537)	8,064.00	672
	Tennis	0.00	0	-	-	-	-	-	-
	Tennis Revenue	37,050.00	3,705	37,646.00	3,137	42,950.00	3,579	50,493.00	4,208
	Tennis Expense	2,000.00	200	1,458.00	122	1,781.00	148	5,701.00	475
	Tennis Net Income	35,050.00	3,505	36,188.00	3,016	41,169.00	3,431	44,792.00	3,733
	Facilities	0.00	0	-	-	-	-	-	-
	Facilities Revenue	132,750.00	13,275	124,706.00	10,392	183,785.00	15,315	158,463.00	13,205
	Facilities Expense	340,682.86	34,068	319,686.00	26,641	353,789.00	29,482	310,580.00	25,882
	Facilities Net Income	-207,932.86	-20,793	(194,980.00)	(16,248)	(170,004.00)	(14,167)	(152,117.00)	(12,676)
	Admin	0.00	0	-	-	-	-	-	-
	Admin Revenue	13,550.00	1,355	1,125.00	94	40,581.00	3,382	2,440.00	203
	Admin Expense	378,608.28	37,861	411,688.00	34,307	426,034.25	35,503	371,083.00	30,924

